



Monthly Newsletter #57
August 2026

A good practice approach to
protect all Australian road users



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Welcome to the CLOCS-A Newsletter!

CLOCS-A is centred around all road users sharing the responsibility for road safety in relation to construction logistics creating a win-win scenario for industry, government, truck drivers, major projects and the community

CLOCS-A Development Update

As we move into another busy and productive month, it is pleasing to reflect on the significant progress being made across the CLOCS-A program and the growing commitment from industry to improving heavy vehicle safety outcomes throughout Australia.

Over recent weeks, CLOCS-A had the opportunity to present at the North East Link Heavy Vehicle Working Sub Group Industry Forum, introducing our new Plant Hire Company (PHC) model, which is currently out for industry consultation and discussion. The feedback received has been encouraging and reinforces the importance of developing practical solutions that support all sectors of the heavy vehicle supply chain.

Our training programs continue to gain strong momentum. Registrations for the online Vulnerable Road User (VRU) Bronze training have now reached an impressive 2,744 participants, while registrations for the VRU Silver program are also continuing to grow, currently sitting at 493 participants. These numbers demonstrate the increasing recognition across industry of the vital role education and awareness play in protecting vulnerable road users and improving safety culture.

We are now in the final stages of preparation for the upcoming CLOCS-A Safety Forum, to be held on 17 September at the Melbourne Convention and Exhibition Centre. We look forward to bringing together industry leaders, practitioners, clients and stakeholders to share knowledge, discuss emerging challenges and celebrate the achievements being delivered through the CLOCS-A program.

Accreditation activity continues to accelerate. We are proud to now have two construction companies accredited at Bronze level, with a further two organisations expected to be announced shortly. Following the announcement of Australia's first CLOCS-A accredited construction company, we have also seen a significant increase in transport operators progressing their applications through to the auditor assessment phase. We are hopeful that next month's newsletter will include some exciting accreditation announcements from the transport sector as well.

Supporting continuous improvement remains a key priority. We have commenced the formation of several technical working groups focused on specific industry needs, with our Coaching Group now established to review and enhance CLOCS-A training materials. The group's focus is to ensure content is relevant to its audience, addresses common industry pain points, and provides practical guidance where additional support is most needed.

For organisations considering accreditation, the CLOCS-A Administrative Office remains available to provide guidance and support throughout the process. We are also pleased to see a number of approved CLOCS-A auditors offering independent consulting services to assist organisations in preparing for accreditation. To maintain the integrity and independence of the accreditation process, auditors providing consultancy support cannot undertake the accreditation audit for the same organisation.

Looking ahead, we will soon commence a pilot of the new Plant Hire Company model to identify any final improvements before its full industry launch. We are seeking organisations interested in participating in the pilot program and helping shape this important initiative. If you would like to be involved, please contact the CLOCS-A office on 1300 68 11 34 or email admin@clocs-a.org.au.

Thank you for your continued support of CLOCS-A. Together, we are building safer supply chains, stronger safety cultures, and better outcomes for all road users.



CLOCS-A Development Update

VRU Course Level



Total Enrolled Students since Nov 2024

*New enrolments in the last month



Total Lessons in the course



Topics



Quizzes



Completed



In Progress



Enrolled but Not Started



A Landmark Achievement for Construction Safety in Australia



Congratulations to John Holland Group on achieving CLOCS-A Bronze Accreditation for the Beveridge Intermodal Stage 1A Project in Victoria, becoming the first construction project in Australia to attain this important recognition.

This achievement demonstrates John Holland's commitment to improving construction logistics safety, protecting vulnerable road users, and implementing industry-leading practices in the management of heavy vehicle movements associated with construction activity.

As the inaugural Australian project to achieve CLOCS-A Bronze Accreditation, Beveridge Intermodal Stage 1A has established a benchmark for the industry and demonstrated strong leadership in promoting safer outcomes for workers, road users, local communities and supply chain partners.

Importantly, this milestone has been achieved on the Beveridge Intermodal Precinct, a nationally significant freight infrastructure project being delivered by National Intermodal. The precinct will play a key role in strengthening Australia's supply chain, improving freight connectivity, and supporting Australian businesses, exporters and communities into the future.

The achievement of CLOCS-A Bronze Accreditation demonstrates that safety excellence can be embedded from the earliest stages of major nation-building infrastructure projects.

We were particularly honoured to have Nick Miller, Chief Executive Officer of John Holland Group, accept the accreditation on behalf of the project team. His attendance highlighted John Holland's commitment to safety leadership and raising standards across the construction, logistics and transport sectors.



We congratulate National Intermodal, John Holland Group, the Beveridge Intermodal Stage 1A Project Team, and all project partners on this significant achievement.

Please join us in celebrating this important milestone for both construction safety and Australia's freight future.



Welcome to our new CLOCS-A member, DPW Plant Hire

Welcome to our
newest Member,
DPW Plant Hire



DPW Plant Hire joins a growing community of construction and transport organisations committed to safer, more consistent heavy-vehicle practices across Australia's construction and infrastructure sectors.

Their membership demonstrates a proactive commitment to better safety outcomes and national best-practice standards across worksites, projects, and transport operations.

As a CLOCS-A member, DPW Plant Hire contributes to the national effort to improve safety performance, strengthen industry consistency, and deliver better outcomes for workers, communities, and project partners. Their involvement extends CLOCS-A across Australia's construction logistics ecosystem and reinforces the value of safer, more predictable heavy-vehicle movements.

We're delighted to welcome DPW Plant Hire to the CLOCS-A community and look forward to collaborating for a safer future in construction logistics.

Visit DPW Plant Hire website [here](#).



Heavy Construction Truck Cost changes: 2021-2026



Kim Hassall

It has been a constant question as to what a Heavy truck sector should benchmark its cost changes against. Over the last thirty years the ABS produced the Road Transport Producer Price Index (PPI) whilst for decades the Transport CPI had been produced as an element of the national CPI.

Over the last decade special sector truck indices have been produced one of which was the Construction index that comprised a basket of half a dozen common construction truck configurations.

Table 1: Benchmark Truck used Index changes 2021-2026

Time line	Construction truck index change	Road Producer Price Index Change	Transport CPI change
Base Year 2021	0.00%	0.00%	0.00%
2021 to Jun-22	23.00%	2.60%	13.10%
2022 to Jun-23	-2.10%	5.00%	1.80%
2023 to Jun-24	4.50%	7.20%	4.60%
2024 to Jun-25	1.70%	3.50%	-2.60%
2025 to Jun-26	12.10%	17.70%	3.20%
Ave p.a.change	7.50%	7.10%	3.90%

Construction truck cost index extract from Translog data bases

Table 1 presents Construction truck fleet percentage cost changes and compares them to the ABS's Road Transport PPI and the Transport CPI. The TCPI was used many years ago as it was the only public domain index available. However, some thirty years ago, with the invention of Australia's Producer Price Index and its specific elements, road transport was one such element.

Around this time private specialist heavy truck indices were developed which could be then used as a bench mark for particular commodity operations. The cost of current construction truck operations, especially in the high fuel price cost environment is examined in Table 1. In this table the construction truck cost changes are compared to the changes in the two ABS transport indices.

Basically, despite annual cost fluctuations the average per annum construction cost increases were 7.5% per annum. The Road Transport PPI was close to this figure an very different to the Road Transport CPI which has no truck component.

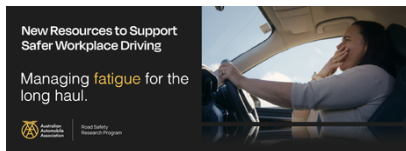
Should this per annum cost change be used for forward budgeting construction fleet operations. This level is some twice national CPI when it was 3.8%. This example should indicate that specialist indices can certainly be useful when seeking an appropriate contract escalation formula.

News

NRSP Latest Heavy Vehicle Toolbox: Managing fatigue for the long haul.

Developed through the AAA Road Safety Research Program and led by Monash University research, this program helps you understand fatigue and take practical steps to stay safe on the road.

Learn more [here](#).



Design Meets the Depot: Monash Art, Design and Architecture Students Get Behind the Wheel of Road Safety

Monash Art, Design and Architecture students visited Toll Group's truck at Monash University Clayton Campus as part of an NRSP-coordinated identity design project to humanise truck drivers, present trucking as high-tech and safety-led, and promote it as a career for the next generation.

Learn more [here](#).



NHVR launches new digital tools to support the transition to the Heavy Vehicle Accreditation scheme

The National Heavy Vehicle Regulator (NHVR) has launched two digital tools to help operators transition to the new Heavy Vehicle Accreditation (HVA) scheme and strengthen their Safety Management Systems (SMS).

Register [here](#).



Have your say on the future of Victoria's heavy vehicle licensing system



Department
of Transport
and Planning



Victoria is updating its licensing system for heavy vehicle drivers to raise driver licensing standards and improve road safety for everyone. We are seeking your feedback on the changes and implementation options proposed as part of the Heavy Vehicle Driver Safety Reform (HVDSR).

What is the Heavy Vehicle Driver Safety Reform and Regulatory Impact Statement?

The HVDSR will deliver enhancements set out in the National Heavy Vehicle Driver Competency Framework (NHVDCF) review. As part of this Australia-wide initiative, Victoria will adopt new arrangements to strengthen the competency, safety, and consistency of heavy vehicle driver licensing.

The Victorian Regulatory Impact Statement (RIS) has been developed to evaluate the proposed changes and ensure the new regulations are effective, evidence-based and support Victoria's road safety and industry goals.

How to provide feedback

[Click here](#) to read the RIS and draft regulations on the Engage Victoria website and complete the survey or submit a written response.

Submissions close at:
11:59pm on Friday 9 October 2026.

Attend an online information session

An online information session about the Victorian RIS and consultation process will be held from: 10-10:30am on Thursday 10 September.

[Click here to attend.](#)

We encourage you to share this information with your colleagues and industry networks to help ensure the final regulations reflect the needs and priorities of all Victorians.

All feedback received will be reviewed and considered by the department. For more information about the Heavy Vehicle Driver Safety Reform and Regulatory Impact Statement, email: HVDSR@transport.vic.gov.au.

Download the Heavy Vehicle Driver Safety Reform fact sheet [here](#).

“Don’t Risk the Rails”



A new national safety campaign launches today as part of a coordinated effort by government, regulators and industry to reduce deaths, injuries and near hits at level crossings across Australia.

The Don't Risk the Rails campaign is the latest tool in a multi-faceted approach to improving safety at level crossings. Dozens of Australians have lost their lives in preventable collisions at level crossings over the past decade while almost 950 near hits are recorded at crossings every year.

Don't Risk the Rails will run online, via social media, billboard and audio placements with specific messages targeting both light and heavy vehicle drivers. The campaign reminds road users to take extra care at level crossings, and that no shortcut, distraction or moment of impatience is worth risking a collision with a train at one of more than 20,000 level crossings across the country. The National Level Crossing Safety Committee (NLCSC) – which comprises the Commonwealth and state and territory governments, regulators and key industry bodies – undertook a review of data on incidents and near misses on and around level crossings as well as existing road safety campaigns, to identify education gaps and develop the campaign message.

Don't Risk the Rails is the realisation of a key initiative of the National Level Crossing Safety Strategy Work Plan and was a recommendation arising from the National Level Crossing Safety Roundtable. The Roundtable was convened after a tragic collision between a B-double truck and a fully laden freight train at a level crossing in Bindarrah, South Australia, on New Year's Eve 2024.

The crash claimed the lives of both train drivers. Alongside complementary initiatives such as infrastructure upgrades and better coordination between road and rail managers, the investigation into the crash identified public education as a key priority for reducing incidents at level crossings. Working in conjunction with the NLCSC, member organisations, the Australian Trucking Association (ATA), the National Heavy Vehicle Regulator (NHVR) and the Office of the National Rail Safety Regulator (ONRSR) combined to create this important national safety campaign.

Sally Stannard, Director-General of the Queensland Department of Transport and Main Roads, and Chair of the National Level Crossing Safety Committee, recognised the value of education and awareness as significant contributors to improving level crossing safety, while acknowledging the wide range of factors needed to create an inherently safe transport network.

"We know that consistent education and messaging help improve safety across the transport network. Don't Risk the Rails takes a new approach to highlighting the known risks at level crossings, using simple messaging and relatable characters designed to capture national attention," Ms Stannard said. "The campaign is one part of a complex system of factors that can increase safety at the level crossing environment. Together with the National Level Crossing Safety Committee and its Industry Reference Group, all tiers of government, road and rail regulators, and peak bodies such as the ARA and ATA, we are developing and delivering a wide range of initiatives aimed at achieving the goal of Vision Zero – Zero Harm at Australia's level crossings."

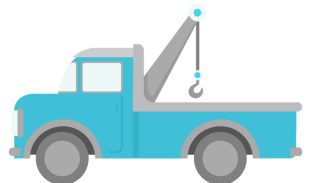
ONRSR Chief Executive, Dr Natalie Pelham said educating road users to be more aware of the risks around level crossings is critical. "There is no single fix for level crossing safety, but we know from research and incident investigations in Australia and overseas that a combination of initiatives, including education, is necessary," Dr Pelham said. "It's vital that we keep reinforcing the importance of obeying safety signs, driving to the conditions, and taking extra care on the approaches to level crossings to keep both road and rail users safe."

NHVR Chief Executive Officer Nicole Rosie said heavy vehicle drivers played a critical role in keeping themselves and others safe at level crossings. "Professional drivers know that no deadline is worth risking a collision with a train. Every level crossing should be approached with caution, whether it's in the city or on a remote rural road"; Ms Rosie said. "Heavy vehicles require more time and distance to stop, and drivers must always make sure there is enough space to completely clear the tracks before crossing. Being caught queuing over a level crossing can have devastating consequences."

"Chief Executive of the ATA, Mathew Munro said the issue of safety around level crossings was of national significance to the trucking industry. "Level crossings present unique risks to Australia's truckies who often need to traverse train lines at night and during poor weather conditions, all while being aware of changes in train timetables due to seasonal activity such as crop harvests," Mr Munro said. "Level crossings in regional and rural areas are more likely to have no physical barriers, such as boom gates, separating road users from heavy rail which increases the need for drivers to be hyper aware near rail lines."

Don't Risk the Rails will commence during the TrackSAFE Foundation's Rail Safety Week (August 10–16) and will be in market across the country until the end of July 2027. Visit Don't Risk the Rails to see more on the campaign.

For more information about Rail Safety Week visit the [TrackSAFE website](#).



CLOCS UK News



CLOCS UK Community Forum - Save the date

CLOCS is delighted to announce that the CLOCS Community Forum is returning in 2026 following the success of last year's sold-out event.

Save the date: Wednesday 18th November 2026

Location: Royal United Services Institute (RUSI), London

Tickets will be released first to CLOCS Members before becoming available to the wider industry. As places sold out quickly last year, we encourage you to book early to avoid disappointment. Tickets will be allocated on a first-come, first-served basis.

More information, including ticket details and the programme, will be shared soon. We look forward to welcoming you to another engaging and collaborative CLOCS Community Forum.

Driver Fatigue

Driving for Better Business' Fleet Safety Focus for July highlights the risks of driver fatigue, how to recognise the warning signs, and why simple measures such as opening a window or turning up the radio are no substitute for proper rest.

Good quality sleep is just as important as vehicle checks and driving hours. Both drivers and employers have a responsibility to understand the risks of fatigue and take practical steps to manage them.

Check out the resources [here](#).



INFORMATION
FOR DRIVERS



Construction Logistics begins around the meeting table

The most important construction logistics decisions are often made before construction starts.

At CLOCS, we're increasingly seeing that many work related road risks are effectively "baked in" during the earliest stages of a project. Decisions about site access, programme, procurement and stakeholder engagement can all influence safety long before a Construction Logistics Plan (CLP) is developed.

By considering logistics requirements during planning and design, clients, designers, consultants and procurement teams can help eliminate or reduce risks before they ever reach site.

Read more [here](#).

Events

CLOCS-A Safety Forum in Melbourne Beyond Compliance

Held at the MegaTrans Conference on 17 September, from 9:30 am to 2:30 pm, the CLOCS-A Forum brings together industry leaders, government representatives, contractors, and transport operators for a focused session on the tools, and practical approaches strengthening safety across construction logistics.

What you'll gain:

- Practical insights you can apply immediately for CLOCS-A Accreditation
- Stronger collaboration across the supply chain
- A national conversation shaping safer construction logistics

Be part of the discussion driving better safety outcomes across the industry.

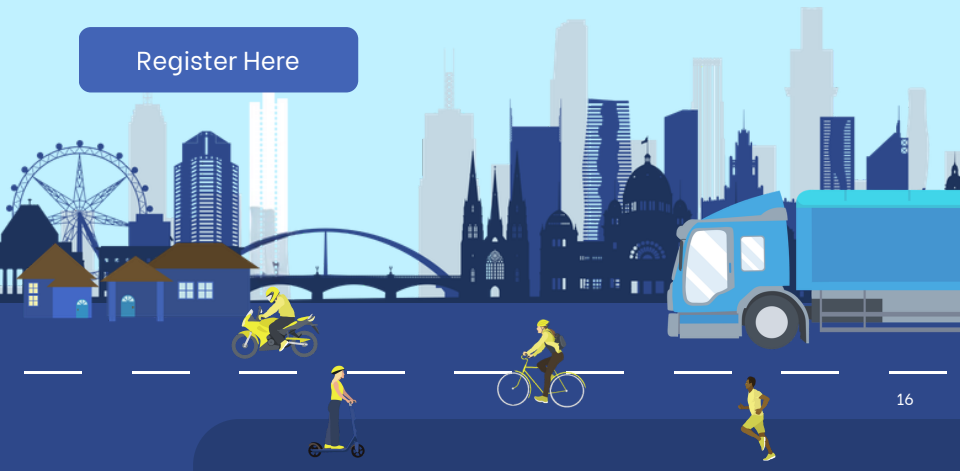


September 17, 2026 | 9.00 am – 2.30 pm



Hospitality Suite 1, Level 1, Melbourne Convention & Exhibition Centre,
1 Convention Centre Pl, South Wharf, VIC 3006

[Register Here](#)



Events

MegaTrans 2026

Date: 16 - 17 September 2026

Time: 10.00 am - 5.00 pm

Location: Melbourne Convention & Exhibition Centre

Join MegaTrans, the exhibition and conference that unites the entire supply chain, covering road, rail, ports, warehousing, logistics, technology, and infrastructure, providing a comprehensive view of the industry. Visit the event website for more details.

Register [here](#).



2026 Australasian Road Safety Conference

Date: 26 - 29 October 2026

Time: 9.00 am - 5.00 pm

Join Australasia's leading road safety and injury prevention researchers, practitioners and policy makers for the 2026 Australasian Road Safety Conference. Held in Sydney, this face-to-face format will bring together road safety stakeholders and decision-makers from Australasia and international jurisdictions to facilitate collaboration and share information.

Register [here](#).



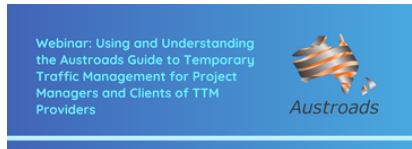
Webinar: Using and Understanding the Austroads Guide to Temporary Traffic Management for Project Managers and Clients of TTM Providers

Date: 24 November 2026

Time: 1.00 pm - 2.00 pm

A session on the Austroads Guide to Temporary Traffic Management (AGTTM) for project managers and clients who engage TTM service providers. Participants will learn about AGTTM principles, client responsibilities, provider engagement, and risk management. Presented by Point8 on behalf of Austroads.

Register [here](#).





Are you a NHVAS Auditor ready to expand your credentials?

Step into CLOCS-A Auditor accreditation in NSW and leverage your strong knowledge of Heavy Vehicle Law and Chain of Responsibility.

As TfNSW's Minimum Requirements for Contractor Vehicles came into effect on 26 August 2025, the need for qualified CLOCS-A Auditors across NSW will grow rapidly.

Express your interest today and be part of the future of safer, more compliant transport operations.

[Learn more](#)



Resources

CLOCS-A Accreditation Resources



• CLOCS-A Accreditation Resources

To support organisations at every stage of their journey, we have compiled the key training, guidance materials, CLOCS-A documents and self-assessment tools to help your organisation understand the requirements and get audit-ready with confidence.

Prepare for Accreditation

- [Organisations Seeking CLOCS-A Accreditation Training Course](#)
- [CLOCS-A Construction Accreditation Handy Hints](#)
- [CLOCS-A Transport Accreditation Handy Hints](#)
- [CLOCS-A Combined Accreditation Handy Hints](#)
- [Audit and Accreditation Business Rules and Standards](#)
- [MoU & Terms of Reference](#)

CLOCS-A Documents (for review prior to Accreditation Application)

- [CLOCS-A Standard and Related Resources](#)
- [Heavy Vehicle Inspection Guide](#)
- [Project Rating Tool](#)
- [Driver Safety](#)
- [Vehicle Safety](#)

Prepare for Audit

- [Self-assessment Construction Accreditation](#)
- [Self-assessment Transport Accreditation](#)
- [Self-assessment Combined Accreditation](#)
- [Human Impact Route Assessment](#)
- [Vulnerable Road User Training](#)

Read more [here](#).

CLOCS-A Auditor Resources



• CLOCS-A Auditor Resources

To support CLOCS-A Auditors at every stage, we've made key resources available to guide their application and audit preparation.

Whether they're starting their application, completing the required steps or preparing for their first audit, all resources are available on the CLOCS-A Auditor page.

Prepare for Application

- [CLOCS-A Auditor Training Course](#)
- [Auditor Application Handy Hints](#)
- [CLOCS-A Auditor Code of Professional Ethics, Terms and Conditions](#)

Reading Material (for review prior application)

- [CLOCS-A Standard](#)
- [Heavy Vehicle Inspection Guide](#)
- [Driver Safety](#)
- [Project Rating Tool](#)
- [Vehicle Safety](#)
- [Standard Related](#)

Prepare for Audit

- [Auditor Accreditation System Instruction Manual](#)

Learn more [here](#).

Resources

VRU Course Enrolment Help



- **VRU Training Course Enrolment Help**

To help heavy vehicle drivers get started with their training, we've created clear, easy-to-follow enrolment help resources.

- How to enrol in the VRU training course
- Set/Reset Password
- Blocked and unable to access the course

Review resources [here](#).

Toolbox Talks



- **Toolbox Talks**

Explore the Toolbox Talks by NRSPP and CLOCS-A for a fast, cost-effective way to share essential guidance on safe practices, health, and operational issues in the workplace.

Review resources [here](#).



Case Studies

Case Studies

1. Left Turn Audible Alarm

- a. Stakeholder: Transurban
- b. Focus: Preventing Left-Turn Incidents and Protecting Vulnerable Road Users in the West Gate Tunnel Project with Left Turn Audible Alarms
- c. Status: Undergoing industry partner review

2. Left Turn Audible Alarm

- a. Stakeholder: MTIA
- b. Focus: Left-Turn Audible Alarms: Keeping Vulnerable Road Users Safe in Australia's Largest Transport
- c. Status: Finalised. View [here](#).

3. Side Underrun Protection

- a. Stakeholder: Eather Group
- b. Focus: A Proactive Approach to Protecting Vulnerable Road Users: The Eather Group's Implementation of Side Underrun Protection Systems.
- c. Status: Finalised. View [here](#).

4. Fleet Management Systems (Telematics)

- a. Stakeholder: John Holland/CPB Contractors
- b. Focus: Efficient Fleet Management: How Telematics Management Systems Transformed the Rozelle Interchange Project.
- c. Status: Pending industry partner approval.

5. Conspicuity Markings

- a. Stakeholder: Transurban.
- b. Focus: Improving Vehicle Visibility for Safer Roads.
- c. Status: Finalised. View [here](#).

6. Constructing the Central Station Feature Roof

- a. Stakeholder: Laing O'Rourke
- b. Focus: Design for Manufacture and Assembly – Central Station Roof
- c. Status: Finalised. View [here](#).

7. Be Truck Aware

- a. Stakeholder: Transport for NSW (TfNSW)
- b. Focus: TfNSW's Educational Campaign: Teaching the Community to 'Be Truck Aware' During Major Construction Projects.
- c. Status: Awaiting evaluation results.

8. Truck Ride Along

- a. Stakeholder: Holcim CLOCS-A, Holcim and NRSPP.
- b. Focus: Bridging the Gap between Heavy Vehicle Drivers and the Community.
- c. Status: Finalised. View [here](#).

9. Contract Clauses

- a. Stakeholder: Sydney Metro
- b. Focus: Sydney Metro's Case Study Contract Clause Improving Contractor Safety Practices
- c. Status: Being developed

Victorian Construction Trucks and Community Safety Case Studies

10. Human Impact Risk Assessment (HIRA) TOOL

- a. Stakeholder: Victorian Department of Transport and Planning.
- b. Focus: Application of tool which can be used to assist route selection and avoid sensitive land use areas/ local roads.
- c. Status: Finalised. View [here](#).

11. Temporary Traffic Management

- a. Stakeholder: Victorian Department of Transport and Planning.
- b. Focus: Safety management of traffic (trucks and vulnerable road users) on a major transport supply conduit for a major infrastructure project.
- c. Status: Finalised. View [here](#).

12. Swapping Seats

- a. Stakeholder: Victorian Department of Transport and Planning.
- b. Focus: Focused community engagement where trucks feature at public events/spaces to sit in a truck and understand what a driver can and cannot see.
- c. Status: Finalised. View [here](#).

Our Members and Supply Page Partners

Thank you to our CLOCS-A Members and Supply Page Partners for championing safer, more consistent construction logistics across Australia.

CLOCS-A Members

Brigade

WDPW
PLANT HIRE PTY. LTD



Veyor



Department of Transport and Planning

Supply Page Partners

Brigade



Lens-Tech Co
offering a wider view to the world

Select

SGESC MAX
HOME OF MAXSAFE



Teletrac
Navman

Veyor

Join the CLOCS-A community by exploring our [Membership](#) and [Supply Page Partner](#) programs. Contact us at admin@clocs-a.com.au.





Join CLOCS-A

Becoming a CLOCS-A member is more than just a commitment—it's a step towards safer, more efficient, and more responsible construction logistics and transport operations.

Register today and contribute to enhancing safety and efficiency in construction logistics practices! 👉

[Accreditation](#)

[Auditor](#)

[Supply Page Partner](#)

[Membership](#)



Acknowledgements

This newsletter has been developed by the Chartered Institute of Logistics and Transport Australia (CILTA) on behalf of the CLOCS-A project.

We would like to acknowledge the CLOCS-A [Steering Group](#), [Supporting Partners](#) and NHVR HVSI Funding.

Steering Group



Supporting Partners



We invite all organisations to sign onto the CLOCS-A [Memorandum of Understanding \(MoU\)](#). For more information, please contact [Karyn Welsh@cilta.com.au](mailto:Karyn.Welsh@cilta.com.au) National Chair of the [Chartered Institute of Logistics and Transport Australia \(CILTA\)](#) and host organisation for CLOCS-A.

